

82. (U) TG 23 Nov. 1944

Fr: Col. H.A. Shepard

Proc. Div., WF

To: AAFRE, Douglas Aircraft Co.,
Inc., Santa Monica, Cal.

(File: Bomb. Br., Proc. Div.)

Proc. Div. (WF) indicated that it was desired to establish a coordinating or program office to insure more efficient production coordination among Douglas-Long Beach, Douglas-Tulsa, and sub-contractors' plants. Proc. Div. suggested that a formal organization was unnecessary and outlined a proposed organization. All questions concerning coordination of production of A-26 airplanes, except contractual or fiscal problems, were to be submitted to this office.

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(p. 1/2)

FROM: WAR DEPARTMENT

BUREAU Lt. Col. W. F. Rice
Tel: 34314 (F-2)

DATE: 12 November 1944

FROM: KNUDSEN, ATSC

TELEGRAM

OFFICIAL BUSINESS—GOVERNMENT RATES

AAP RESIDENT REPRESENTATIVE
DOUGLAS AIRCRAFT COMPANY, INC.
SANTA MONICA, CALIFORNIA

H. A. SHEPARD
Colonel, Air Corps

TERPS 17-11-108. . . . RE CONTRACTS AC-21393 & AC-314,33, A-26B & A-26C AIRPLANES.

ESTABLISHMENT OF A-26 COMMITTEE. CONFIRMING RECENT CONVERSATIONS WITH ATSC AND CONTRACTORS' PERSONNEL, IT IS DESIRED TO ESTABLISH A COORDINATING OR PROGRAM OFFICE FOR THE PURPOSE OF INSURING MORE EFFICIENT COORDINATION OF PRODUCTION BETWEEN THE DOUGLAS LONG BEACH, TULSA AND SUB-CONTRACTORS' PLANTS. IT IS UNDERSTOOD THAT MR. W. S. FRYER OF THE SANTA MONICA OFFICE WILL BE GIVEN THE SOLE RESPONSIBILITY OF FORMING THIS COMMITTEE AND INITIATING ITS OPERATION. IT IS CONSIDERED UNNECESSARY TO ORGANIZE A FORMALIZED COMMITTEE SINCE EXPERIENCE WITH SIMILAR ORGANIZATIONS WHERE ONLY TWO PRIME FACILITIES ARE INVOLVED HAS PROVEN THAT THE SIMPLEST POSSIBLE STRUCTURE PRODUCES THE DESIRED RESULTS. A SUGGESTED ORGANIZATION FOR SUCH A "PROGRAM OFFICE" IS AS FOLLOWS: IN ADDITION TO MR. W. S. FRYER AND A REPRESENTATIVE OF THIS HEADQUARTERS, STAFF ASSISTANTS TO THE MANAGEMENT OF LONG BEACH AND TULSA SHOULD BE ASSIGNED ON A FULL-TIME BASIS. ALSO ASSIGNED AND REPORTING TO EACH OF THESE STAFF ASSISTANTS SHOULD BE MEMBERS FROM TULSA AND LONG BEACH OF THE VARIOUS LINE ORGANIZATIONS, SUCH AS ENGINEERING, TOOLING, MANUFACTURING, PRODUCTION CONTROL, MATERIAL, SUB-CONTRACTING, ETC., WHOSE RESPONSIBILITY WILL BE TO SECURE REQUESTED INFORMATION AND COMMITMENTS FROM ~~THEIR~~ ^{THEIR} RESPECTIVE LINE ORGANIZATIONS. IT IS DESIRED THAT ALL QUESTIONS REGARDING THE COORDINATING OF PRODUCTION OF A-26 AIRPLANES IN THE LONG BEACH AND TULSA PLANTS PASS THROUGH THIS PROGRAM OFFICE, WITH THE EXCEPTION OF CONTRACTUAL AND FISCAL MATTERS, AND THAT SUFFICIENT AUTHORITY BE DELEGATED TO THIS OFFICE SO THAT IT CAN PROPERLY

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FROM: WAR DEPARTMENT
BUREAU _____

TELEGRAM

OFFICIAL BUSINESS—GOVERNMENT RATES

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TSEPR37-11-108 CONTINUED.

FUNCTION. A REPRESENTATIVE OF THIS HEADQUARTERS WILL PROCEED TO SANTA MONICA IN THE NEAR FUTURE FOR THE PURPOSE OF REACHING AN AGREEMENT ON THE FORM OF ORGANIZATION TO BE EMPLOYED. SIGNED, PROCUREMENT DIVISION.

File: AC-21393
AC-34433

- CC - West.Dist., ATSC
- Mid.Dist., ATSC
- AAFHR, Douglas Tulsa
- AAFHR, Douglas Long Beach
- Douglas Aircraft Co., Tulsa, Okla.
- Douglas Aircraft Co., Long Beach, Calif.
- TSEPR38, attn: Mr. Coburn
- TSEQCL, attn: Lt.Col. Neffler